

A blue lightning bolt strikes the word "ODDITY" from the top right. The lightning bolt is composed of several parallel lines, with a bright blue glow at the point of impact. The word "ODDITY" is written in a bold, white, stylized font with a slight shadow effect. The background is a dark blue gradient.

ODDITY

DISCLAIMER

This presentation contains estimates and other statistical data made by independent parties and by the Company relating to market size and growth and other data about the Company's industry and estimated total addressable market. This data involves a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates. Neither the Company nor any other person makes any representation as to the accuracy or completeness of such data or undertakes any obligation to update such data after the date of this presentation. In addition, projections, assumptions, and estimates of our future performance and the future performance of the markets in which the Company operates are necessarily subject to a high degree of uncertainty and risk. All third-party trademarks, including names, logos and brands, referenced by the Company in this presentation are property of their respective owners. All references to third-party trademarks are for identification purposes only and shall be considered nominative fair use under trademark law.

This presentation contains "forward-looking statements" within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 that relate to our current expectations and views of future events. In some cases, these forward-looking statements can be identified by words or phrases such as "aim," "anticipate," "believe," "contemplate," "continue," "could," "estimate," "expect," "goal," "intend," "may," "objective," "plan," "potential," "predict," "project," "shall," "should," "target," "will," "seek," or similar words. The absence of these words does not mean that a statement is not forward-looking. These forward-looking statements address various matters, including the Company's business strategy, market opportunity, ability to deliver superior products and experiences, ability to remedy the dislocation in our customer acquisition costs, and potential long-term success. These forward-looking statements are subject to risks, uncertainties and assumptions, some of which are beyond our control. In addition, these forward-looking statements reflect our current views with respect to future events and are not a guarantee of future performance. Actual outcomes may differ materially from the information contained in the forward-looking statements as a result of a number of factors, including, without limitation, the following: our ability to maintain the value of our brands; our ability to anticipate and respond to market trends and changes in consumer preferences; our ability to cost-effectively attract new customers (including by responding effectively to changes to algorithm-based bidding systems on key advertising platforms), retain existing customers and maintain or increase sales to those customers; our ability to maintain a strong base of engaged customers and content creators; the loss of suppliers or shortages or disruptions in the supply of raw materials or finished products; our ability to accurately forecast customer demand, manage our inventory, and plan for future expenses; our future rate of growth; competition; the fluctuating cost of raw materials; the illegal distribution and sale by third parties of counterfeit versions of our products or the unauthorized diversion by third parties of our products; changes in, or disruptions to, our shipping arrangements; our ability to manage our growth effectively; a general economic downturn or sudden disruption in business conditions; our ability to successfully introduce and effectively market new brands, or develop and introduce new, innovative, and updated products; foreign currency fluctuations; product returns; our ability to execute on our business strategy; our ability to maintain a high level of customer satisfaction; our ability to comply with and adapt to changes in laws and regulatory requirements applicable to our business, including with respect to regulation of the internet and e-commerce, evolving AI-technology related laws, tax laws, the anti-corruption, trade compliance, anti-money laundering, and terror finance and economic sanctions laws and regulations, consumer protection laws, and data privacy and security laws; failure of our products to comply with quality standards and risks related to product liability claims; trade restrictions; existing and potential tariffs; any data breach or other security incident of our information technology systems, or those of our third-party service providers or cyberattacks; risks related to online transactions and payment methods; any failure to obtain, maintain, protect, defend, or enforce our intellectual property rights; conditions in Israel and the Middle East generally, including as a result of geopolitical conflict;

the concentration of our voting power as a result of our dual class structure, our status as a foreign private issuer, and other risk factors set forth in the section titled "Risk Factors" in the Company's Annual Report on Form 20-F filed with the Securities Exchange Commission (the "SEC") on February 25, 2025 and other documents filed or furnished to the SEC. These statements reflect management's current expectations regarding future events and operating performance and speak only as of the date of this press release. You should not put undue reliance on any forward-looking statements. Except as required by applicable law, the Company undertakes no obligation to update or revise publicly any forward-looking statements.

This presentation contains certain supplemental financial measures that are not calculated pursuant to U.S. generally accepted accounting principles ("GAAP"). These non-GAAP financial measures are in addition to, and not as a substitute for or superior to measures of financial performance prepared in accordance with GAAP. There are a number of limitations related to the use of these non-GAAP financial measures versus their nearest GAAP equivalents. For example, other companies may calculate non-GAAP financial measures differently or may use other measures to evaluate their performance, all of which could reduce the usefulness of our non-GAAP financial measures as tools for comparison.

Any reference in this presentation to a year refers to our fiscal year, which represents the year ended December 31.



OUR VISION IS TO **TRANSFORM THE
GLOBAL BEAUTY & WELLNESS** MARKET
THROUGH ISRAELI TECHNOLOGY
& ENTREPRENEURIAL THINKING FOR
THE BENEFIT OF CONSUMERS ALL
OVER THE WORLD.

OUR TECHNOLOGY PLATFORM SUPPORTS A PORTFOLIO OF POWERHOUSE BRANDS

BRANDS



TECHNOLOGY PRODUCTS & CAPABILITIES



DATA SCIENCE



MACHINE LEARNING



RESPONSIVE DIGITAL MARKETING



MOLECULAR DISCOVERY



HYPERSPECTRAL VISION



VIDEO ON DEMAND CONTENT



WEB UX

MASSIVE DATA LAKE

DATA ACROSS BRANDS & TECHNOLOGY

\$ODD FINANCIAL HIGHLIGHTS

\$810M

Net revenue,
FY 2025

\$163M

Adjusted EBITDA¹,
FY 2025

\$776M

Cash, cash equivalents
& investments⁴

+25%

YoY net revenue
growth, FY 2025

20%

Adjusted EBITDA
margin², FY 2025

\$84M

Free cash flow³,
FY 2025

Note:

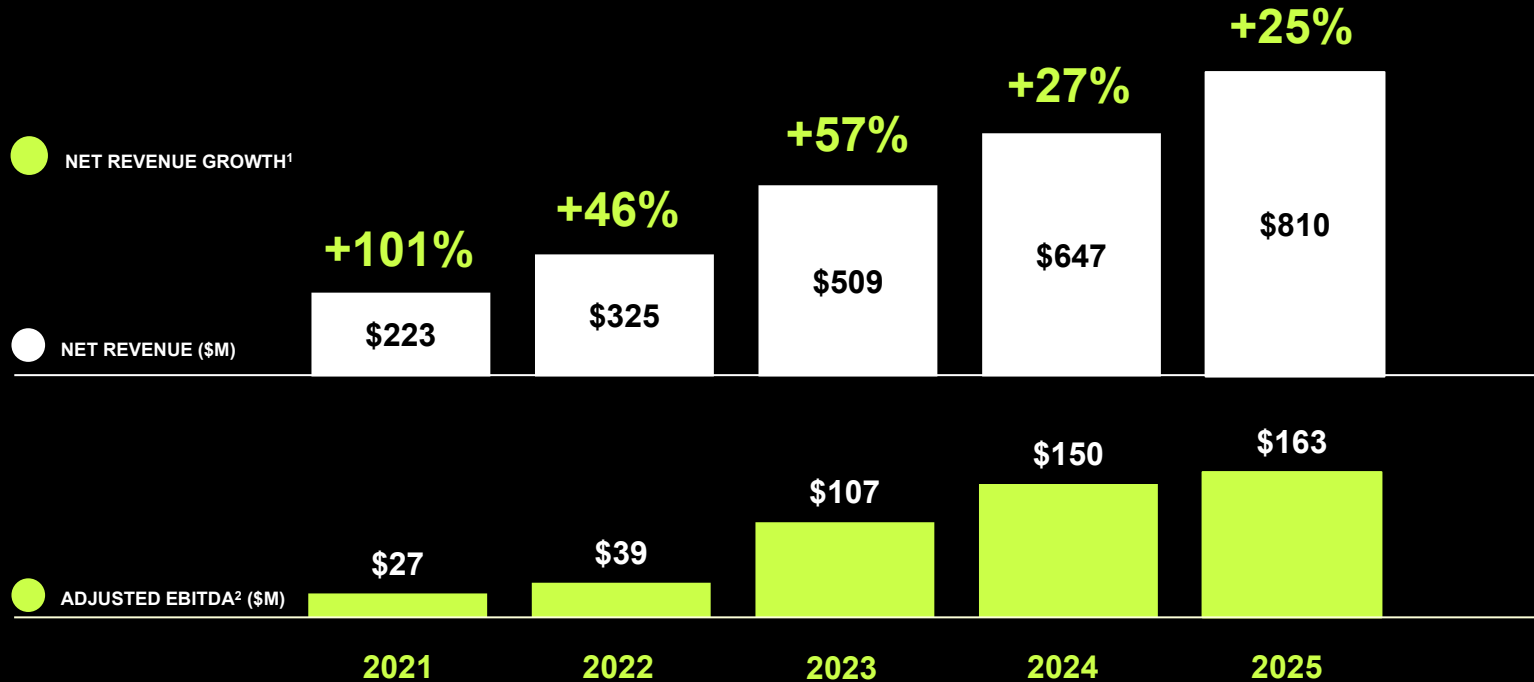
1. Adjusted EBITDA is a supplemental measure of our performance that is not required by, or presented in accordance with, GAAP. Adjusted EBITDA should not be considered as an alternative to net income, or any other performance measure presented in accordance with GAAP. Refer to the Appendix for a reconciliation of Adjusted EBITDA to net income.

2. Adjusted EBITDA margin is defined as Adjusted EBITDA divided by net revenue.

3. Free Cash Flow defined as Net Cash from Operating Activities less purchase of Property and Equipment. Refer to the Appendix for a reconciliation of Free Cash Flow to Net Cash from Operating Activities.

4. As of December 31, 2025.

A RARE COMBINATION OF SCALE + GROWTH + PROFITABILITY



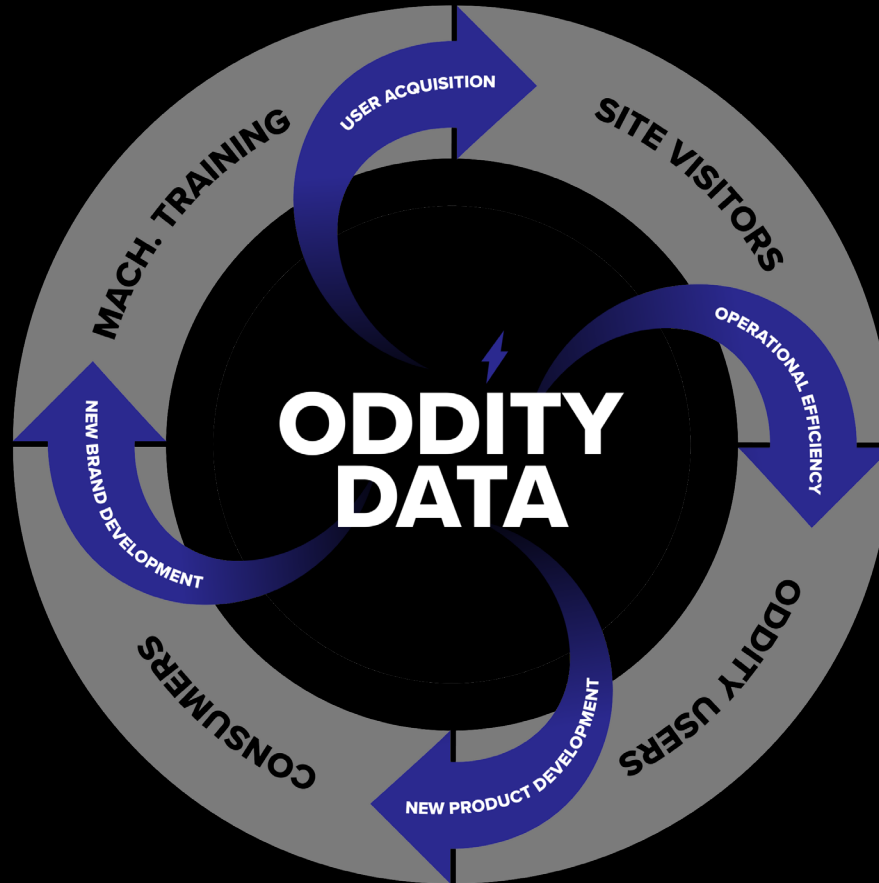
Note:

1. Percentages reflect year-over-year growth rates for the same period of the prior year.

2. Adjusted EBITDA is a supplemental measure of our performance that is not required by, or presented in accordance with, GAAP. Adjusted EBITDA should not be considered as an alternative to net income or any other performance measure presented in accordance with GAAP. Refer to the Appendix for a reconciliation of Adjusted EBITDA to net income.

DIGITAL DTC PLATFORM BUILT ON DATA

2B+
DATA POINTS¹



68M
USERS¹

FINANCIAL RESULTS

	ACTUAL	PRIOR		
	FY 2025	FY 2025 <i>November</i>	FY 2025 <i>August</i>	FY 2025 <i>April</i>
NET REVENUE % / \$	25% \$810mn	24 to 25% \$806 to 809mn	23 to 24% \$799 to 804mn	22 to 23% \$790 to 798mn
GROSS MARGIN	72.7%	72.5%	71.0%	71.0%
ADJUSTED EBITDA ¹	\$163mn	\$161 to 163mn	\$160mn to 162mn	\$157mn to 161mn
ADJUSTED DILUTED EPS ²	\$2.21	\$2.10 to 2.12	\$2.06 to 2.09	\$1.99 to 2.04

Note:

¹ Adjusted EBITDA is a supplemental measure of our performance that is not required by, or presented in accordance with, GAAP. Adjusted EBITDA should not be considered as an alternative to net income or any other performance measure presented in accordance with GAAP. Refer to the Appendix for a reconciliation of Adjusted EBITDA to net income.

² Adjusted net income divided by diluted shares outstanding.

Q4 RESULTS EXCEEDED GUIDANCE

Q4 2025

	<u>ACTUAL</u>	<u>GUIDANCE</u>
NET REVENUE	\$153mn	\$149 to 152mn
GROSS MARGIN	70.5%	69.0%
ADJUSTED EBITDA¹	\$13mn	\$10mn to 12mn
ADJUSTED DILUTED EPS²	\$0.20	\$0.11 to 0.13

Note:

¹ Adjusted EBITDA is a supplemental measure of our performance that is not required by, or presented in accordance with, GAAP. Adjusted EBITDA should not be considered as an alternative to net income or any other performance measure presented in accordance with GAAP. Refer to the Appendix for a reconciliation of Adjusted EBITDA to net income.

² Adjusted diluted earnings per share is defined as Adjusted net income divided by diluted shares outstanding. Refer to the Appendix for a reconciliation of Adjusted diluted earnings per share to net income.

Q4 2025 HIGHLIGHTS

	Q4 2025	vs Q4 2024
Net Revenue	\$153M	+24%
Gross Margin	70.5%	-220 bps
Adjusted EBITDA ¹	\$13M	-17%
Adjusted EBITDA margin ²	8.2%	-410 bps
Adjusted Diluted EPS ³	\$0.20	+3%

Note:

- Adjusted EBITDA is a supplemental measure of our performance that is not required by, or presented in accordance with, GAAP. Adjusted EBITDA should not be considered as an alternative to net income or any other performance measure presented in accordance with GAAP. Refer to the Appendix for a reconciliation of Adjusted EBITDA to net income.
- Adjusted EBITDA margin is defined as Adjusted EBITDA divided by net revenue.
- Adjusted diluted earnings per share is defined as Adjusted net income divided by diluted shares outstanding. Refer to the Appendix for a reconciliation of Adjusted diluted earnings per share to net income.

FY 2025 HIGHLIGHTS

	FY 2025	vs FY 2024
Net Revenue	\$810M	+25%
Gross Margin	72.7%	+30 bps
Adjusted EBITDA ¹	\$163M	+9%
Adjusted EBITDA margin ²	20.2%	-310 bps
Adjusted Diluted EPS ³	\$2.21	+13%

Note:

- Adjusted EBITDA is a supplemental measure of our performance that is not required by, or presented in accordance with, GAAP. Adjusted EBITDA should not be considered as an alternative to net income or any other performance measure presented in accordance with GAAP. Refer to the Appendix for a reconciliation of Adjusted EBITDA to net income.
- Adjusted EBITDA margin is defined as Adjusted EBITDA divided by net revenue.
- Adjusted diluted earnings per share is defined as Adjusted net income divided by diluted shares outstanding. Refer to the Appendix for a reconciliation of Adjusted diluted earnings per share to net income.



APPENDIX

RECONCILIATION TO NET INCOME TO ADJUSTED EBITDA

U. S. dollar in thousands

	Year ended December 31			
	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>
	(Unaudited)			
Reconciliation of Net Income and Adjusted EBITDA¹				
Net Income	\$ 110,745	\$ 101,491	\$ 58,534	\$ 21,728
Financial expenses (income), net	(16,935)	(12,306)	(4,283)	(1,248)
Taxes on Income	24,960	26,415	20,067	7,185
Depreciation and amortization	10,687	9,827	8,605	4,408
Share-based compensation	33,891	25,022	24,111	6,697
Non-recurring adjustments	-	-	300	701
Adjusted EBITDA	<u>\$ 163,348</u>	<u>\$ 150,449</u>	<u>\$ 107,334</u>	<u>\$ 39,471</u>

RECONCILIATION OF NET CASH PROVIDED BY OPERATING ACTIVITIES TO FREE CASH FLOW

U.S. dollar in thousands

	Three months ended December 31		Year ended December 31	
	2025	2024	2025	2024
	(Unaudited)		(Unaudited)	
Net operating cash flow	(4,953)	16,165	87,581	137,764
Purchase of property and equipment	(979)	(872)	(3,936)	(3,270)
Free cash flow ¹	<u><u>(\$5,932)</u></u>	<u><u>\$15,293</u></u>	<u><u>\$83,645</u></u>	<u><u>\$134,494</u></u>